



MISSOURI

April 2, 2021

Professor Qiu Yong
President
Tsinghua University
Haidian District
Beijing, 100084,
P. R. China

Dear President Qiu Yong,

Congratulations to you and your team on Tsinghua University's 110th anniversary! It is an exceptional milestone and speaks to your university's endurance and the selfless dedication of your students, faculty and staff. Missouri University of Science and Technology (also known as Missouri S&T) is proud to be associated with your prestigious university. Tsinghua is an inspiration to Missouri S&T and the entire University of Missouri System.

Collaboration among universities such as Missouri S&T and Tsinghua University is crucial to addressing the world's challenges. We value our partnership between Missouri S&T's Engineering Management and Systems Engineering Department and Tsinghua's Department of Industrial Engineering.

We look forward to continued collaboration between our universities in the years to come. Again, we congratulate you on this wonderful milestone and wish you, your students, faculty and staff great success and wonderful celebrations for this momentous occasion.

Sincerely,

Mun Y. Choi, Ph.D.
President
University of Missouri System

Mohammad Dehghani, Ph.D.
Chancellor
Missouri University of Science and Technology (S&T)